



LA CONCORDE

Registration number: 2009/012871/06

LA CONCORDE HOLDINGS LIMITED

**NOTICE OF ANNUAL GENERAL MEETING AND
SUMMARISED CONSOLIDATED FINANCIAL STATEMENTS**
for year ended 31 March 2026

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CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		Audited as at 31 March 2026	Audited As at 31 March 2025
	Notes	R'000	R'000
ASSETS			
Non-current assets		548 710	403 914
Property, plant and equipment	4	328 799	158 980
Right-of-use assets		-	37
Investment properties	5	172 091	163 998
Intangible assets		175	190
Investment in associate	6	-	25 042
Other financial assets	7	31 534	43 352
Deferred tax	8	14 277	10 491
Finance lease receivable	9	1 834	1 824
Current assets		86 255	17 226
Trade and other receivables		49 166	1 530
Inventory		15 720	1 198
Cash and cash equivalents	10	21 369	14 498
Total assets		634 965	421 140
EQUITY AND LIABILITIES			
Equity		387 155	279 797
Ordinary share capital		1	1
Share premium		408 986	408 986
Retained losses		(95 286)	(136 973)
Non-controlling interest		73 454	7 783
Non-current liabilities		207 155	133 141
Borrowings	11	137 552	96 029
Lease liability	9	1 834	1 824
Deferred taxation	8	67 769	35 288
Current liabilities		40 655	8 202
Trade and other payables		35 363	7 939
Interest – financial liabilities		262	204
Current portion of borrowings	11	4 525	59
Taxation		505	-
Total equity and liabilities		634 965	421 140

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Audited Year ended 31 March 2026 R'000	Audited Year ended 31 March 2025 R'000
Revenue	252 927	47 804
Property rental income	19 186	17 849
Income	272 113	65 653
Other operating expenses and income	(243 106)	(56 698)
Depreciation and amortisation	(12 174)	(5 870)
Operating profit	16 833	3 085
Investment income	6 129	4 808
Fair value adjustments of financial instruments	(5 693)	2 591
Fair value adjustments on associate gaining control	23 406	-
Fair value adjustments of investment properties	7 006	-
Impairment reversals on associate gaining control	10 986	-
Investment (deficit)/surplus	(1 125)	54
Share of equity-accounted earnings	604	2 451
Gain on bargain purchase	2 378	-
Finance costs	(10 923)	(8 224)
Profit before taxation	49 601	4 765
Taxation	(2 444)	1 482
Profit for the year	47 157	6 247
Attributable to:		
Equity holders of the parent	41 687	5 802
Non-controlling interest	5 470	445
	47 157	6 247
Earnings per share (cents)		
Basic earnings	65.0	9.0
Headline earnings	13.4	9.1
Shares in issue		
Number of shares issued ('000)	64 116	64 116
Net weighted average number of shares in issue	64 116	64 116

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Audited	Audited
	Year ended	Year ended
	31 March 2026	31 March 2025
	R'000	R'000
Balance at the beginning of the year	279 797	273 550
Total comprehensive income for the year	47 157	6 247
Non-controlling interest recognised on acquisition of subsidiary	61 332	-
Dividends paid	(1 131)	-
	387 155	279 797

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

		Audited	Audited
		Year ended	Year ended
		31 March 2026	31 March 2025
		R'000	R'000
	Notes		
Cash flows from operating activities			
Net cash from operating activities		10 602	17 380
Cash generated by operations	10	28 766	8 184
Changes in working capital	10	(20 913)	4 756
Cash generated by operating activities		7 853	12 940
Investment income		2 246	1 642
Dividends received		3 883	3 166
Finance costs		(1 199)	(368)
Taxation paid	10	(2 181)	-
Cash flows from investing activities		(4 691)	(30 125)
Business combination	10	22 019	-
Proceeds to other financial assets		58	31 048
Additions to investment property		(150)	(16 222)
Additions to property, plant and equipment		(31 618)	(42 881)
Proceeds on disposal of investments		5 000	279
Purchase of investment in associate		-	(2 349)
Cash flows from financing activities		960	9 467
Dividends paid to non-controlling shareholders		(1 131)	-
Proceeds from borrowings raised		14 073	92 078
Repayment of borrowings		(11 972)	(82 577)
Finance lease payments		(10)	(34)
Cash and cash equivalents			
Movements		6 871	(3 278)
At the beginning of the year		14 498	17 776
At the end of the year		21 369	14 498

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1 BASIS OF PREPARATION AND ACCOUNTING POLICIES

The results for the year ended 31 March 2026 have been prepared in accordance with IFRS® Accounting Standards ("IFRS®"), IAS 34 *Interim Financial Reporting*, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the South African Companies Act, No. 71 of 2008 (as amended). The accounting policies of the group are consistent with those applied for the year ended 31 March 2025. These financial statements were prepared under the supervision of the director, Mr AF Pereira CA(SA).

2 AUDITOR'S NOTE

The summarised consolidated financial statements are extracted from audited information but is not itself audited. The annual financial statements were audited by Forvis Mazars, who expressed an unmodified opinion thereon. The audited annual financial statements and the auditor's report thereon are available for inspection at the company's registered office or on the La Concorde website, www.laconcordeholdings.co.za, or can alternatively be requested by sending an e-mail to shares@laconcordeholdings.co.za. The directors take full responsibility for the preparation of the summary consolidated financial statements and that the financial information has been correctly extracted from the underlying annual consolidated financial statements.

3 SEGMENTS

The group is an investment company. No separately identifiable operating segments exist, other than the income received from the property rentals of which the financial effects are disclosed in the financial statements.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

4 PROPERTY, PLANT AND EQUIPMENT

	2026 R'000	2025 R'000
Cost		
Land and buildings	263 103	140 563
Other equipment and vehicles	35 442	28 282
Plant and machinery	48 017	-
Bearer plants	4 096	592
	350 658	169 437
Accumulated depreciation and impairments		
Land and buildings	(2 505)	-
Other equipment and vehicles	(14 882)	(10 457)
Plant and machinery	(4 472)	-
	(21 859)	(10 457)
Carrying value		
Land and buildings	260 598	140 563
Other equipment and vehicles	20 560	17 825
Plant and machinery	43 545	-
Bearer plants	4 096	592
	328 799	158 980
Movements in property, plant and equipment		
Balance at the beginning of the year		
Land and buildings	140 563	105 127
Other equipment and vehicles	17 825	13 766
Bearer plants	592	-
	158 980	118 893
Additions		
Land and buildings	19 039	35 436
Other equipment and vehicles	4 525	6 853
Plant and machinery	4 550	-
Bearer plants	3 504	592
	31 618	42 881
Business combinations		
Land and buildings	105 000	-
Other equipment and vehicles	2 635	-
Plant and machinery	43 467	-
	151 102	-
Transfers		
Land and buildings	(1 499)	-
	(1 499)	-

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

4 PROPERTY, PLANT AND EQUIPMENT *(continued)*

	2026 R'000	2025 R'000
Depreciation		
Buildings	(2 505)	-
Other equipment and vehicles	(4 425)	(2 794)
Plant and machinery	(4 472)	-
	(11 402)	(2 794)
Balances at the end of the year		
Land and buildings	260 598	140 563
Other equipment and vehicles	20 560	17 825
Plant and machinery	43 545	-
Bearer plants	4 096	592
	328 799	158 980

5 INVESTMENT PROPERTIES

	2026 R'000	2025 R'000
Investment properties at fair value	163 256	155 372
Non-current operating lease equalisation asset	8 835	8 626
	172 091	163 998
Reconciliation of carrying value		
At the beginning of the year	163 998	149 924
Transfer from property, plant and equipment	1 499	-
Amortisation of tenant installations	(772)	(3 021)
Fair value adjustments	7 006	
Additions	150	16 222
Movements in non-current operating lease equalisation assets	210	873
At the end of the year	172 091	163 998

Investment properties are stated at fair value.

Investment properties comprise commercial buildings. The fair value of these properties, totalling R172 million at 31 March 2026 (2025: R164 million), has been arrived at on the basis of directors' valuations.

Commercial buildings with a fair value of R172 million (2025: R164 million) were valued using the discounted cash flow method.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

5 INVESTMENT PROPERTIES *(continued)*

Significant unobservable inputs were as follows:

	2026 %	2025 %
Commercial buildings		
Rental growth rate	6.0	6.2
Occupation rate	100.0	100.0
Exit capitalisation rate	9.0	9.2
Discount rate	14.0	14.4
	2026 R'000	2025 R'000
Amounts recognised in profit and loss for the year:		
Rental income and recoveries from investment property	19 186	17 849
Direct operating expenses from rental-generating property	(8 248)	(8 285)
	10 938	9 564
Contractual rent receivable:		
- within one year	16 921	16 013
- within two to five years	52 543	61 890
- after five years	2 730	10 304
	72 194	88 207
Investment properties consist of:		
Erf 11919, De Hoop Farm, Paarl, Western Cape, in extent of 3.3 ha	172 091	163 998
	172 091	163 998

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

6 INVESTMENT IN ASSOCIATE

Name of associate	Place of business	Principal activity	Group interest		2026 R'000	2025 R'000
			2026 %	2025 %		
Paarl Vallei Bottling Company Proprietary Limited	South Africa	Bottling	0.0	45.0	-	25 042
					-	25 042
Group						
Reconciliation of investment in associate						
At the beginning of the year					25 042	20 242
Additional investment in shares					-	2 451
Share of the profits					604	2 349
Fair value adjustments on associate gaining control					23 406	-
Impairment reversals on associate gaining control					10 986	-
Business combination					(60 038)	-
					-	25 042

The Company, through its subsidiary, La Concorde South Africa Proprietary Limited, acquired additional shares in its associate investment, Paarl Vallei Bottling Company Proprietary Limited ("PBM"), for R5.9 million, resulting in a shareholding of 52.7%. The effective date of acquisition was 23 June 2025 and a gain on bargain purchase of R2 million was recognised. The acquired business contributed revenue of R187 million and profit after tax of R7 million to the group from the date of acquisition to 31 March 2026. Had the acquisition been effective on 1 April 2025 the contribution to revenue would have been R237 million and profit after tax R7 million. Note that PBM had been carried as an investment in associate prior to acquisition and that the group's share of profit after tax has effectively been included in the current period's results.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

7 OTHER FINANCIAL ASSETS

	2026 R'000	2025 R'000
Financial assets carried at fair value through profit or loss		
Equity securities	31 534	43 352
Non-current portion	31 534	43 352

Fair value of equity securities carried at fair value through profit or loss

The fair value of the listed equity instruments was determined using the quoted price available for the instruments.

8 DEFERRED TAXATION

	2026 R'000	2025 R'000
Movements in deferred taxation		
At the beginning of the year	(24 797)	(26 286)
Fair value remeasurements	(6 606)	(1 362)
Accelerated tax allowances	(10 915)	102
Provisions and accruals	378	757
Fair value adjustments on property, plant and equipment	(18 059)	-
Assessed losses	2 870	2 404
Fair value remeasurements of listed and unlisted shares	3 694	(176)
Lease smoothing	(57)	(236)
At the end of the year	(53 492)	(24 797)
Analysis of deferred taxation		
Accelerated tax allowances	(14 604)	(3 689)
Fair value remeasurements	(32 720)	(26 114)
Provisions and accruals	1 655	1 277
Fair value adjustments on property, plant and equipment	(18 059)	-
Assessed losses	12 084	9 214
Fair value remeasurements of listed and unlisted shares	538	(3 156)
Lease smoothing	(2 386)	(2 329)
	(53 492)	(24 797)
Composition of deferred taxation		
Deferred taxation assets	14 277	10 491
Deferred taxation liabilities	(67 769)	(35 288)
	(53 492)	(24 797)

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

9 LEASES

Nature of leasing activities (in the capacity as lessee)

The group leases land from the Stellenbosch Municipality. The lease rentals are payable annually and escalates at the consumer price index ("CPI") rate. The lease has a remaining term of 15 years at the end of the current financial year.

	Other equipment R'000	Land and buildings R'000	Total R'000
Reconciliation of carrying value: finance lease receivable			
2026			
Carrying value as at 1 April 2025	-	1 824	1 824
Interest income	-	186	186
Lease receipts	-	(176)	(176)
Carrying value as at 31 March 2026	-	1 834	1 834
2025			
Carrying value as at 1 April 2024	-	1 823	1 823
Interest income	-	179	179
Lease receipts	-	(178)	(178)
Carrying value as at 31 March 2025	-	1 824	1 824
Reconciliation of carrying value: lease liabilities			
2026			
Carrying value as at 1 April 2025	-	1 824	1 824
Finance costs	-	186	186
Lease payments	-	(176)	(176)
Carrying value as at 31 March 2026	-	1 834	1 834
2025			
Carrying value as at 1 April 2024	50	1 808	1 858
Finance costs	7	186	193
Lease payments	(57)	(170)	(227)
Carrying value as at 31 March 2025	-	1 824	1 824

The table below analyses the group's lease liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. The amounts disclosed are the contractual undiscounted cash flows.

	Less than one year R'000	Between one and five years R'000	Over five years R'000	Total R'000
2026				
Lease liabilities	177	789	3 377	4 343
2025				
Lease liabilities	177	789	3 378	4 344

Residual value guarantees

None of the group's lease contracts contain residual value guarantees.

Committed leases not yet commenced

The group has not committed to any lease contracts which had not commenced by the reporting date.

Encumbrances

Lease agreements do not impose any covenants. Leased assets may not be used as security for borrowing purposes.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

10 NOTES TO THE CASH FLOW STATEMENT

	2026 R'000	2025 R'000
Cash generated by operations		
Profit for the year	49 601	4 765
Adjustments for:		
Depreciation	11 402	2 849
Amortisation of tenant installations	772	3 021
Share of equity-accounted earnings	(604)	(2 451)
Fair value adjustments on associate gaining control	(23 406)	-
Fair value adjustments of investment properties	(7 006)	-
Impairment reversals on associate gaining control	(10 986)	-
Dividend income	(3 883)	(3 166)
Investment income	(2 246)	(1 642)
Finance costs	10 923	8 224
Fair value adjustments	5 693	(2 591)
Movement in operating lease asset	(210)	(873)
Investment surplus	1 125	67
Gain on bargain purchase	(2 378)	-
Other non-cash items	(31)	(19)
	28 766	8 184
Changes in working capital		
Inventory	196	558
Trade and other receivables	(4 936)	1 895
Trade and other payables	(16 173)	2 303
	(20 913)	4 756
Taxation paid		
Unpaid at the beginning of the year	-	-
Charged to the statement of profit and loss	(2 128)	-
Business combinations	(558)	-
Payable at year-end	505	-
	(2 181)	-
Business combinations/disposals		
Net cash inflow from acquisitions	22 019	-
	22 019	-
Cash and cash equivalents		
Bank balances and deposits	21 369	14 498

Fair value of cash and cash equivalents

The carrying value of cash and cash equivalents approximates fair value due to the short-term maturity of these instruments.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

11 BORROWINGS

	2026 R'000	2025 R'000
Bank mortgages	135 572	92 337
Loans from non-controlling interests	6 505	3 751
	142 077	96 088
Current portion of borrowings	(4 525)	(59)
	137 552	96 029
Secured	135 572	92 337
Unsecured	6 505	3 751
	142 077	96 088

Loans from non-controlling interests, which includes an amount of R6.5 million (2025: R3.8 million) owing to Bell Vue Developments Proprietary Limited, are unsecured, bear no interest and have no fixed terms of repayment.

The bank borrowings bear interest at an effective rate of 9.7%. The facility is repayable in 60 instalments with a residual of approximately 88% maturing approximately 28 February 2030.

Movements in the carrying value of borrowings are as follows:

	Long-term borrowings R'000	Short-term borrowings R'000	Total R'000
Group			
2026			
Carrying value at the beginning of the year	96 029	59	96 088
Cash flows			
Raising of new debt	14 077	-	14 077
Interest paid	-	(9 538)	(9 538)
Debt repayments	-	(2 434)	(2 434)
Non-cash			
Reclassification	(4 281)	4 281	-
Business combination	31 727	2 515	34 242
Interest capitalised	-	9 391	9 391
Amortisation of raising fees	-	333	333
Other	-	(82)	(82)
Carrying value at the end of the year	137 552	4 525	142 077
2025			
Carrying value at the beginning of the year	75 024	3 712	78 736
Cash flows			
Raising of new debt	88 481	3 597	92 078
Interest paid	-	(7 875)	(7 875)
Debt repayments	(72 080)	(2 627)	(74 707)
Non-cash			
Reclassification	4 604	(4 604)	-
Interest capitalised	-	7 356	7 356
Amortisation of raising fees	-	500	500
Carrying value at the end of the year	96 029	59	96 088

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

11 BORROWINGS *(continued)*

The following represents the book value of the security for these borrowings:

	2026 R'000	2025 R'000
Investment properties*	172 091	163 998
Maturity of these borrowings are as follows:		
Due within one year	4 525	59
Due within one to two years	5 018	65
Due within two to five years	108 032	95 964
Due after five years	24 502	-
	142 077	96 088
	%	%
Weighted average effective interest rates	9.67	10.10

* Investment properties, with a carrying value of R172 million (2025: R164 million), relates to La Concorde Builders Precinct properties over which mortgage bonds have been registered in favour of the debt providers to La Concorde Group included in borrowings.

All funding is denominated in South African Rands and bear a floating rate. At 31 March 2026 the carrying value of borrowings approximates their fair value as market-related interest rates apply.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

12 BUSINESS COMBINATIONS AND DISPOSAL OF SUBSIDIARIES

Subsidiaries acquired

	Principal activity	Date of acquisition	Proportion of shares acquired
Paarl Vallei Bottling Company Proprietary Limited	Bottling of beverages	23 June 2025	52.72%

On 23 June 2025 the group acquired a further interest in the issued share capital for 5.9 million, increasing its shareholding from 45% to 52.7%. The group gained control over the company's strategy and operations as a result.

Cost of acquisition, net cash flow on acquisition and analysis of assets and liabilities acquired

	Paarl Vallei Bottling Company Proprietary Limited R'000
Non-current assets	
Property, plant and equipment (refer to note 3)	151 102
Current assets	
Trade and other receivables	42 700
Inventory	14 718
Cash and cash equivalents	27 996
Non-current liabilities	
Deferred tax liability	(28 393)
Interest-bearing borrowings (refer to note 10)	(31 727)
Current liabilities	
Interest-bearing borrowings (refer to note 10)	(2 515)
Trade and other payables	(43 597)
Current income tax liabilities	(558)
	129 726
Non-controlling interests	(61 332)
Fair value of existing interest (refer to note 5)	(60 038)
Gain on bargain purchase	(2 378)
Cost of acquisition	5 978
Cash balances acquired	(27 997)
Net cash inflow on acquisition (refer to note 9)	(22 019)

13 EVENTS AFTER REPORTING PERIOD

No material events which may have a significant influence on the financial position of the group occurred between the end of the financial period and the date of circulation of the financial results.

14 GOING CONCERN

The directors reviewed the 2027 forecast and no risks were identified which would impact the Company's status as a going concern. The directors believe that the Company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis.

15 DIVIDENDS

The Board has resolved not to declare a final dividend.

COMMENTARY

The assets of La Concorde largely consist of property and art, as well as Frontier Transport Holdings Limited ("FTH") shares. It also has an interest in Paarl-Vallei Botteleringsmaatskappy Proprietary Limited ("PBM"). Further development of properties is continuously being considered, however, the current zoning of these properties will naturally result in delays.

During the period La Concorde acquired a further interest in PBM and, as a result, La Concorde now owns a 52.7% share in PBM, and its results were consolidated into the group's results from July 2025.

The consolidated financial statements are not comparable to the prior year, due to the acquisition of PBM (refer to note 12).

Trading at Laborie Estate and the Cecilia Precinct has been satisfactory. Indications are that tourism in the Western Cape is increasing, which bodes well for the Laborie Estate and the greater Paarl. However, Laborie Estate was damaged by a fire in December 2025, which destroyed one restaurant and eight guest rooms. These are in the process of being rebuilt.

Fair value adjustments to shares resulted from the increase in the traded price of FTH shares. During the current period a dividend of R3.88 million was received from FTH.

Signed on behalf of the Board of directors.

Cisco Pereira
Director

Cape Town
31 July 2026

NOTICE OF ANNUAL GENERAL MEETING



LA CONCORDE HOLDINGS LIMITED

Registration number: 2009/012871/06

Incorporated in the Republic of South Africa

("La Concorde" or "the Company")

NOTICE IS HEREBY GIVEN in terms of section 62 of the Companies Act, 2008 (No. 71 of 2008), as amended ("the Act" or "the Companies Act") that the annual general meeting ("AGM") of the Company will be held on Tuesday, 1 September 2026 at 09:00, and the meeting will be held entirely by electronic communication as permitted by the Companies Act and by the Company's Memorandum of Incorporation ("MOI"), to conduct such business as may lawfully be dealt with at the AGM and to consider and, if deemed fit, pass, with or without modification, the ordinary and special resolutions set out hereunder in the manner required by the Companies Act.

In terms of section 63(1) of the Act, meeting participants (including proxies) will be required to provide reasonably satisfactory identification before being entitled to participate in or vote at the AGM. Acceptable forms of identification include original and valid identity documents, driving licences and passports.

Shareholders attending the virtual meeting will be afforded the same rights and opportunities to participate as they would at an in-person meeting. We encourage you to attend online and participate. We recommend that you log in a few minutes before 09:00, on Tuesday, 1 September 2026 to ensure you are logged in when the AGM starts.

This document is available in English only. The proceedings at the meeting will be conducted in English.

PRESENTATION OF THE AUDITED ANNUAL FINANCIAL STATEMENTS OF THE COMPANY, INCLUDING THE REPORTS OF DIRECTORS, EXTERNAL AUDITORS AND THE AUDIT COMMITTEE, FOR THE YEAR ENDED 31 MARCH 2026

In terms of the Act, the audited annual financial statements of Company (including the reports of the directors and the audit committee) for the year ended 31 March 2026 as approved by the Board of directors will be presented to the shareholders of the Company.

The full annual financial statements are available on the La Concorde website, www.laconcordeholdings.co.za or can alternatively be requested by sending an e-mail to info@laconcordeholdings.co.za.

ORDINARY RESOLUTION NUMBER 1: RETIREMENT, RE-ELECTION AND CONFIRMATION OF APPOINTMENT OF DIRECTORS

Clause 22.7 of the Company's MOI determines that no person other than a director retiring at the meeting shall, unless recommended by the directors for election, be eligible for election to the office of director at any AGM unless, not less than 7 (seven) days nor more than 14 (fourteen) days before the day appointed for the meeting, there shall have been given to the secretary notice in writing by some member duly qualified to be present and vote at the meeting for which such notice is given of the intention of such member to propose such person for election and also notice in writing signed by the person to be proposed of her/his willingness to be elected.

The directors have recommended the following:

ORDINARY RESOLUTION NUMBER 1.1: ELECTION OF MR JAMES ROBERT NICOLELLA AS DIRECTOR "Resolved that Mr JR Nicolella be and is hereby elected as a director of the Company."

Explanation

To elect Mr James (Rob) Nicolella, who retires at this AGM in terms of the MOI and who is eligible and available for re-election.

Rob is a chartered accountant and has attended a leadership and development programme at Harvard University. During his 18-year tenure at Investec Bank, Rob headed the Structured Finance Division (Western Cape) and thereafter, Private Bank Western Cape. He joined the HCI Group in 2011 to develop the HCI Properties portfolio. He currently serves as chief executive officer of Africa Energy Corp. since June 2023.

ORDINARY RESOLUTION NUMBER 1.2: ELECTION OF MR YUNIS SHAIK AS DIRECTOR

Resolved that Mr Y Shaik be and is hereby elected as a director of the Company."

NOTICE OF ANNUAL GENERAL MEETING *(continued)*

Explanation

To elect Mr Yunis Shaik, who retires at this AGM in terms of the MOI and who is eligible and available for re-election.

Prior to his appointment at HCI, Yunis was an attorney of the High Court and served as an acting judge in the Labour Court. He is a former deputy general secretary of the Southern African Clothing and Textile Workers' Union and served as a senior commissioner to the Commission for Conciliation, Mediation and Arbitration ("CCMA") in KwaZulu-Natal. He is chairperson of Frontier Transport Holdings Limited and a director of Deneb Investments Limited, eMedia Holdings Limited and Tsogo Sun Limited. Yunis was appointed to the board of HCI in August 2005 as a non-executive director.

ORDINARY RESOLUTION NUMBER 2: APPOINTMENT OF AUDITORS

"Resolved that Forvis Mazars, and Mr Wihann Rabe as designated auditor, is hereby appointed as external auditor of the Company for the ensuing year."

Explanation

In terms of the Act, the Company, being a public company, must have its financial results audited and such auditor of the Company must each year at the Company's AGM be appointed or reappointed, as the case may be, as an external auditor. The Company's current external auditor is Forvis Mazars, which has indicated that Mr Wihann Rabe will undertake the audit during the financial year ending 31 March 2027.

ORDINARY RESOLUTION NUMBER 3: DIRECTORS' AUTHORITY TO IMPLEMENT COMPANY RESOLUTIONS

"Resolved that each and every director of the Company be and is hereby authorised to do all such things and sign all such documents as may be necessary for or incidental to the implementation of the resolutions passed at this meeting."

SPECIAL RESOLUTION NUMBER 1: APPROVAL OF ANNUAL FEES TO BE PAID TO NON-EXECUTIVE DIRECTORS

In terms of the requirements of section 65(1)(h) of the Act, shareholders are requested to approve the following resolution as a special resolution:

"Resolved that, for the period from this AGM until the date of the next AGM of the Company, the remuneration payable to non-executive directors of Company for their services as directors be as follow:

Director	R120 088 per annum
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Explanation

In terms of section 66(8) of the Act, the Company may pay remuneration to its directors for their services as directors. In terms of section 66(9) of the Act the remuneration may only be paid to directors for their services as directors in accordance with a special resolution approved by the holders during the previous 2 (two) years.

RECORD DATE

In terms of section 59(1)(a) and (b) of the Act, the Board of the Company has set the record date for the purpose of determining which shareholders are entitled to:

- receive notice of the virtual AGM (being the date on which a shareholder must be registered in the Company's shareholders' register in order to receive notice of the virtual AGM) as Friday, 17 July 2026; and
- participate in and vote at the virtual AGM (being the date on which a shareholder must be registered in the Company's shareholders' register in order to participate in and vote at the virtual AGM) as Friday, 28 August 2026.

PROXIES

A shareholder who is entitled to attend and vote at the meeting is entitled to appoint a proxy to attend, participate in and vote at the meeting in the place of the shareholder. Such a proxy need not also be a shareholder of the Company. A form of proxy, in which is set out the relevant instructions for its completion, is enclosed for the use of shareholders who are unable to attend the meeting but who wish to be represented thereat. Proxies may only be revoked in writing.

The instrument appointing a proxy and the authority (if any) under which it is signed must be returned to the Company's transfer secretaries, Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196 (Private Bag X9000, Saxonwold, 2132) or e-mailed to proxy@computershare.co.za. Alternatively, forms of proxy may be delivered to the chairman of the AGM, by e-mailing them to info@hci.co.za prior to voting on a particular resolution commences.

The completion of a form of proxy will not preclude a shareholder from attending the virtual AGM.

NOTICE OF ANNUAL GENERAL MEETING *(continued)*

VOTES

As the AGM will cater for electronic participation only, it will not be desirable nor practical for voting to take place by way of show of hands. Accordingly, the chairman has already determined that all voting will be by way of poll through the facility provided by the electronic online facilities. Accordingly, every holder of ordinary shares will have one vote in respect of each ordinary share held.

RESOLUTIONS

For an ordinary resolution to be approved by shareholders, it must be supported by more than 50% of the voting rights exercised on the resolution.

For a special resolution to be approved by shareholders, it must be supported by at least 75% of the voting rights exercised on the resolution.

By order of the Board of directors

HCI Managerial Services Proprietary Limited
Company Secretary

Cape Town
31 July 2026

FORM OF PROXY



LA CONCORDE HOLDINGS LIMITED
Registration number: 2009/012871/06
Incorporated in the Republic of South Africa
("La Concorde" or "the Company")

Form of proxy for the annual general meeting ("AGM") of La Concorde Holdings Limited to be held entirely by electronic communication as permitted by the Companies Act, No. 71 of 2008, as amended ("the Companies Act") and by the Company's Memorandum of Incorporation ("MOI"), on Tuesday, 1 September 2026, at 09:00 – for use by certificated ordinary shareholders and dematerialised ordinary shareholders with "own name" registration only.

I/We (full names) _____

of (address) _____

being the registered shareholder of _____ ordinary shares in the capital of the Company, do hereby appoint:

1. _____ or failing him/her,

2. _____ or failing him/her,

or in the event of the absence of the abovementioned proxy or if a specific proxy is not appointed in terms hereof, the chairman of the AGM, as my/our proxy to vote for me/us and on my/our behalf at the general meeting to be held on 1 September 2026 at 09:00 and at any adjournment thereof in respect of the resolutions as set out in the notice of the said meeting, as follows:

Please indicate with an "X" in the appropriate spaces provided below how you wish your votes to be cast. If no indication is given, the proxy will be entitled to vote or abstain as he/she deems fit.

	For	Against	Abstain
ORDINARY RESOLUTIONS			
Ordinary resolution number 1: Retirement, re-election and confirmation of appointment of directors			
Ordinary resolution number 1.1: Re-election of director retiring by rotation: Mr JR Nicolella			
Ordinary resolution number 1.2: Re-election of director retiring by rotation: Mr Y Shaik			
Ordinary resolution number 2: Appointment of external auditor			
Ordinary resolution number 3: Directors' authority to implement Company resolutions			
SPECIAL RESOLUTION			
Special resolution number 1: Directors' remuneration			

Signed at _____ on _____ 2026.

Signature _____

Assisted by me (where applicable) _____

Please read the notes on the reverse side hereof.

NOTES

1. Indicate instructions to proxy in respect of each resolution by way of a clear cross in the applicable block provided overleaf. Unless otherwise instructed my/our proxy may vote as he or she deems fit.
2. A shareholder of the Company who is entitled to be present and vote may appoint any individual, including an individual who is not a shareholder of the Company, as a proxy to participate in, and speak and vote at, the meeting on behalf of the shareholder.
3. Any amendment or correction made on this Form of Proxy must be initialled by the signatory.
4. The appointment of a proxy is suspended at any time and to the extent that the shareholder chooses to act directly and in person in the exercise of any rights as a shareholder.
5. The appointment of a proxy is revocable unless the proxy appointment expressly states otherwise. If the appointment is revocable the revocation of a proxy must be in writing and signed by the person giving the proxy.
6. A proxy is entitled to exercise, or abstain from exercising, any voting right of the shareholder without direction, except to the extent that the instrument appointing the proxy provides otherwise.
7. This proxy appointment, unless revoked earlier, remains valid only until the end of the meeting.
8. In the case of a legal person (company, CC, trust, etc.), documentary proof confirming the authority of a person signing this form of proxy in a representative capacity must be attached to this form of proxy provided that the chairman of the AGM may waive this requirement if he is satisfied that the person had the necessary authority.
9. A copy of the instrument appointing a proxy must be deposited at the Company's transfer secretaries, Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank 2196 (Private Bag X9000, Saxonwold, 2132) or e-mailed to proxy@computershare.co.za, so as to reach them by no later than Tuesday, 1 September 2026, at 09:00. Alternatively, forms of proxy may be delivered to the chairman of the AGM, by e-mailing them to info@hci.co.za prior to the commencement of the AGM.
10. Proxies not complying with the above requirements will be rejected.

ADMINISTRATIVE INFORMATION

REG NO.

2009/012871/06

DIRECTORS

JA Copelyn, JR Nicoella, AF Pereira and Y Shaik

COMPANY SECRETARY

HCI Managerial Services Proprietary Limited

REGISTERED OFFICE

Suite 801, 76 Regent Road, Sea Point, Cape Town, 8005

WEBSITE

www.laconcordeholdings.co.za

AUDITORS

Forvis Mazars

Rialto Road, Grand Moorings Precinct, Century City,
Cape Town, 7441

TRANSFER SECRETARIES

Computershare Investor Services Proprietary
Limited



LA CONCORDE
